EXHIBIT T2

Deposition of Alfredo Martinez (Part II)

EXHIBIT T2

Deposition of Alfredo Martinez (Part II)

Case 4:18-cv-00644 Document 64-4 Filed on 11/18/19 in TXSD Page 3 of 14 Pagess 142..145

	Alliedo IV	iarui	iez, ii Pagess 14z 143
	Page 142		Page 144
1	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS	1	A P P E A R A N C E S COUNSEL FOR PLAINTIFF UNITED STATES OF AMERICA:
2	HOUSTON DIVISION	2	Mr. Jeremy P. Monteiro
3	UNITED STATES OF :	3	Mr. Jeremy P. Monteiro U.S. Department of Justice
	AMERICA :		Civil Rights Division
4	:	4	601 D Street, NW, Room 4500 Washington, DC 20004
	VS. : CIVIL ACTION NO. 4:18-CV-00644	5	hector.ruiz@usdoj.gov
5	:		jeremy.monteiro@usdoj.gov
	CITY OF HOUSTON :	6	and
6		7	
7	JANE DRAYCOTT AND :	8	Ms. Elizabeth F. Karpati U.S. Department of Justice
	PAULA KEYES :		Southern District of Texas
8	:	9	1000 Louisiana, Suite 2300 Houston, Texas 77002
9	VS. :	10	713-567-9767
	CITY OF HOUSTON :	11	elizabeth.karpati@usdoj.gov
10			COUNSEL FOR PLAINTIFFS JANE DRAYCOTT AND PAULA KEYES:
11		12	Mr. Dwain Capodice Ahmad & Capodice
12		13	24900 Pitkin, Suite 300
13		14	The Woodlands, Texas 77386 832-767-3207
14	ORAL DEPOSITION OF	1 - 1	dcapodice@ahmad-capodice.com
15	ALFREDO MARTINEZ, II	15	COUNSEL FOR DEFENDANT:
16	VOLUME 2	16	Ms. Marjorie L. Cohen
17		17	City of Houston Legal Department 900 Bagby, 3rd Floor
18 19		' '	Houston, Texas 77002
20		18	832-393-6457
21		19	marjorie.cohen@houstontx.gov
22		20 21	
23	September 16, 2019 Houston, Texas	22	
24		23	
25	REPORTED BY: Craig Michael Bechtel	24 25	
	Page 143		Page 145
1	INDEX	1	THE ORAL DEPOSITION OF ALFREDO MARTINEZ, II, was
2	PAGE	2	taken by PLAINTIFF UNITED STATES OF AMERICA before Craig
3	Appearances	3	Michael Bechtel, a Certified Shorthand Reporter in and
4	Stipulations	4	for the State of Texas, in the offices of the City of
5	Testimony of ALFREDO MARTINEZ, II	5	Houston Legal Department, 900 Bagby, 3rd Floor, Houston,
6	EXAMINATION	6	Texas, between the hours of 9:13 a.m. and 9:38 a.m., on
7	By Mr. Monteiro	7	September 16, 2019, pursuant to Notice and the Federal
8	Correction and Signature Page 163	8	Rules of Civil Procedure and the following stipulations
9	Reporter's Certificate Page	9	and waiver of counsel:
10		10	
11	EXHIBIT INDEX	11	IT IS STIPULATED AND AGREED by and between
12		12	counsel for the respective parties hereto that all
	73.45		
13	PAGE	13	objections are reserved until the time of trial, except
14	Exhibit No. 21	14	those as to the form of the question and/or
15		15	responsiveness of the answer; that the Federal read-in
16		16	is waived.
17		17	
18		18	
19		19	
20		20	
21		21	
22		22	
23		23	
24			
		24	
25		24	



Alfredo Martinez, II Pagess 146..149

1 ALFREDO MARTINEZ, II,

2 having been first duly sworn, testified as follows:

3 EXAMINATION

4 BY MONTEIRO:

5

7

Q. Good morning, chief Martinez.

6 A. Good morning.

Q. So this is -- that you understand, this is a

8 continuation from your deposition last month where you

were designated as the City's representative for a

10 certain number of topics?

11 A. Yes.

12 Q. So I am going to show you what we previously

13 marked as deposition exhibit 1 to you, and that is the

14 plaintiff's amended notice of federal rule of civil

15 procedure 30(b)6 deposition to defendant City of

16 Houston. If I can direct your attention to page 8,

17 subtopic 5B.

18 And if you could read that and let me

19 know when you have had a chance to review that.

20 A. I am ready.

21 Q. Now, you were previously -- last month you

22 were previously deposed on the City's dissemination and

23 implementation of the 2018 complaint policy. Does that

24 sound accurate?

25 A. Yes, sir.

Page 147

1 Q. So today we are going to be talking about 2 the City's training regarding that complaint policy.

3 A. Yes, sir.

4 Q. You understand that?

5 A. Yes.

6 Q. Are you prepared to testify as to -- as the

7 City's representative regarding the training on that

8 complaint policy today?

9 A. Yes.

10 Q. Do you have any personal knowledge of any

11 training provided under the 2018 complaint policy?

12 A. I am sorry. What do you mean by personal

13 knowledge?

14 Q. Were you personally involved, in your

15 capacity as a chief, with regard to the training

16 provided under that policy?

17 A. Yes. And some of the topics -- there may be

18 a topic -- for example, probationary training -- where

19 I wasn't doing it in person, but I know it was

20 completed by our staff.

21 Q. Okay. Did you provide any of the training

22 under that -- with respect to that complaint policy?

23 A. Yes, I have. I have done personal training.

Q. I am sorry. Let me make sure I understand.

25 You have received training with respect

1 to that policy?

2 A. No. So for example, the NPO courses that we

3 teach, I go out to the academy and personally provide

4 the training for those NPO courses.

Q. I think we talked about that last time.

That's newly promoted officer training?

7 A. Yes, sir.

Q. Okay. Besides the NPO training, have you

9 provided any training with respect to the complaint

10 policy?

5

6

8

11 A. As far as dissemination, I believe I turned

12 in the updated guideline that was posted on the desktop

13 on January. There wasn't -- there was a general order

14 sent out later in the year to advise members to read

15 the updated guidelines.

16 As far as dissemination in that sense,

17 yes, I participated in submitting that.

18 Q. Any other training that you provided, other

19 than the newly promoted officer training, with respect

20 to that policy?

21 A. No, not the training in specific.

22 Q. Have you received training with respect to

23 that policy?

24 A. No.

Q. I am going to give you a copy of the

Page 149

1 complaint policy. This is -- I am showing you what we

2 previously marked as exhibit 12 to your deposition last

3 month. Can you identify that document?

4 A. Yes. It's the complaint guideline.

5 Q. And the complaint guideline has the date on

6 the bottom of August 1st of 2018. Is that correct?

7 A. Yes.

8 Q. Does that mean that the policy was issued on

9 or about August 1st, 2018?

10 A. Usually sometimes the date can be different

11 on the desktop when it was actually posted.

Q. Presumably that would be later?

13 A. Yes.

12

14 Q. When does the policy become effective, when

15 it's posted on the desktop or when it's issued by the

16 fire department?

17 A. I believe it would use the date that is

18 listed on the desktop so everybody is informed or has

19 access to it.

20 Q. So when -- can you estimate when this

21 complaint policy was posted on the desktop?

22 A. I can't on this one. I did check our

23 desktop, and the most current guideline that we have

24 for complaints is actually dated October of 2018. And

5 that version was placed on the desktop January of this



Pagess 150..153

year.

- 2 Q. When exhibit 12 went into effect, was any
- training provided by the City with respect to that
- policy? 4

1

- 5 A. In terms of training for that one would have
- 6 been exposure to promotional exams. Probationary
- firefighters that were in their phase 2 training would
- have been trained on this policy, as well, and tested
- 9 on it.
- 10 We were scheduled to do biannual
- 11 training on this policy, but we were -- we were pushed
- to the following semester because there is some HR 12
- 13 concerns that had to be presented to the membership.
- 14 So we are currently rescheduled for the
- next session, which starts in January, but this one was
- 16 not presented in that course because of those changes.
- 17 Q. Anything else?
- 18 I am trying to think here.
- 19 That's all that comes to mind right
- 20 now.
- 21 Q. Okay. Now, you mentioned -- strike that.
- 22 So with respect to exposure to
- 23 promotional exams, can you explain what you meant by
- 24 that?
- 25 A. So when promotional exams are prepared,

- Page 150 Page 152 1 times, depending on the member. The exposure is there.
 - 2 As far as testing for it, it would have
 - 3 to be one of the questions on the test.
 - Q. Do you know how the test typically would
 - 5 test for that knowledge of the policy?
 - 6 A. So the test writers -- I'm not sure how they
 - do their job or how they choose the questions, but they
 - go through all the materials and choose questions from
 - different sources and create the exam.
 - 10 Q. And would it be -- would the -- would it be
 - 11 something that would test the firefighters' knowledge
 - of the policy or the application of the policy? Would
 - 13 it be information about that?
 - A. It would be knowledge. The tests are word
 - 15 for word for the most part.
 - 16 Q. And any other ways in which the promotional
 - 17 exams provide any training with respect to exhibit 12?
 - 18 A. No.
 - 19 Q. Then you mentioned that -- I think you said
 - 20 probationary firefighters' phase 2 training. Is that
 - right? 21

23

14

- 22 A. Yes, sir.
 - Q. Can you tell me about that?
- 24 A. Sure. So when a firefighter graduates the
- 25 academy and is assigned to a fire station, they are

Page 151

- 1 there is a committee that is put together to choose the
- reading material for that particular exam. After
- choosing books, they go through policies, guidelines,
- and procedures that may affect that position. Most
- exams, especially supervisory levels, will have the
- complaint guideline as one of the required readings for
- 7 the promotional exam.
- Q. So it's on the -- exhibit 12 was on the
- 9 reading list for some promotional exams?
- 10 A. Yes, sir.
- 11 Q. Do you know which positions?
- 12 A. Not off memory. But like I said, typically
- they are supervisory positions, and even the first
- position is engineer operator. They have the ability 14
- to ride in higher class, supervisory court positions. 15
- 16 The complaint guidelines will probably be on theirs, as
- 17 well.
- 18 Q. Do you know that for a fact?
- 19 No, sir, not with 100 percent certainty.
- 20 Q. And do you know how the -- the firefighters'
- knowledge of complaint on exhibit 12 will be assessed 21
- 22 on the promotional exam?
- 23 A. Other than it being a question on the exam,
- but most of the exams are pretty competitive. The
- members will read the material four or five, maybe ten

- still on probationary status for an additional six
- months. Those six months are split into phases, into
- three phases, and each phase they are charged with or
- they are taught certain tasks of fire ground
- operations. There are also certain guidelines that are
- placed in each phase. In order to move to the next 6
- 7 phase, a member has to show understanding of those
- 8 quidelines.

today.

16

- 9 The complaint guidelines happen to be
- in phase 2 of this testing. So what happens there, the 10
- 11 member is -- reviews the policy. They even date with
- 12 the supervisor when it was reviewed. Then they are
- tested on their knowledge of that particular policy,
- 14 and a grade is placed on the test to phase 2 paperwork.
- 15 Q. And you brought some documents with you
- MR. MONTEIRO: Go off the record. 17
- 18 (Recess from 9:24 to 9:25 a.m.)
- 19 (Exhibit 21 marked.)
- 20 BY MR. MONTEIRO:
- 21 Q. I am showing you what's been marked as
- 22 exhibit 21. You just testified about the phase 2
- 23 testing, which encompasses understanding of the
- 24 complaint guideline.
- 25 Can you explain what the documents are



Page 153

Pagess 154..157 Page 154 Page 156

in exhibit 21?

2 A. So the first document here is the

- probationary firefighter paperwork for phase 2 testing,
- which lists all the tasks and guidelines that are going
- to be reviewed by the firefighter during this phase.
- And down in the guideline section, it lists
- 10 guidelines there that are being reviewed.
- 8 The first is the complaint guideline
- among others. Then it has a -- a place where a date 9
- can be added when that guideline was reviewed by the
- 11 member and the supervisor. The --
- 12 Q. Sorry. Let me just ask you one question
- 13 before you continue.
- 14 Are you talking about guideline 1 where
- 15 it says citizens' complaints?
- 16 A. Yes.
- 17 Q. Okay. You can continue.
- 18 A. And the second page is just a document, the
- 19 evaluation. It has a place for a quiz grade to be
- plugged in and a -- a date; if necessary, a retest and
- 21 a date for that.

1

- 22 Q. Now, the reference to citizen complaints in
- 23 exhibit 21, is that -- is that the focus of that
- 24 training, the training of the probationary firefighter
- on how to respond to citizen complaints?

- 1 The initial setup of the course, I was
 - 2 to be teaching an hour's worth of complaint guidelines
 - and also grievances, motor vehicle accidents, things
 - 4 like that.
 - 5 And before the final schedule was
 - placed, there was some HR concerns that had to be 6
 - taught, as well, dealing with harassment and things
 - like that, discrimination. So they took precedence
 - over the complaint.
 - 10 I was -- I was told then that I would
 - be in the next semester of the biannual training, which
 - is set to begin in January. 12
 - 13 Q. January of 2020?
 - 14 A. Yes.
 - 15 Q. And prior to -- strike that.
 - 16 When did this -- when was the biannual
 - 17 training that you were scheduled to conduct supposed to
 - happen? 18
 - 19 A. I know it was this year in 2019. I just
 - 20 don't know if it started in January or later in the
 - 21 year.
 - 22 Q. Okay. And prior to 2019 do you know if the
 - 23 complaint policy was included in any biannual training?
 - 24 A. I don't know that it existed before. Like I
 - 25 said, this new fire chief is the one that implemented

Page 155

- A. I believe that the name may be -- may have
- 2 to be updated in the phase 2 paperwork. Now it is --
- it is policy 1-04, which is complaints, but they have
- named it citizen complaint for some reason.
- 5 But the focus is just understanding of
- the guideline in itself and knowing what to do when 6
- presented with certain issues and knowing where
- complaints may be filed.
- 9 Q. Okay. And there is a part of exhibit 12
- that deals with citizen complaints, correct? 10
- 11 A. Yes.
- 12 Q. Okay. And what is the testing that
- supervisor conducts with the probationary firefighter
- 14 regarding their knowledge of exhibit 12?
- 15 A. I am not familiar on how the test format is.
- Q. And then the final thing you told me was 16
- 17 there were some planned training with respect to the
- complaint guideline. Can you explain that a little
- 19 more?
- 20 A. Yes. So the fire chief or -- the new fire
- 21 chief Samuel Pena began what he called biannual
- 22 training where every member of the fire department was
- 23 going to be brought down to the fire academy and
- receive eight hours' worth of training in different
- 25 topics.

- Page 157 1 this. Biannual wasn't in place -- it could have been
- 2018. I am just getting my.... 2
- 3 Q. Okay. Other than when the complaint
- initially became effective, was there any other
- 5 training provided with respect to the complaint
- policy --6
- 7 A. Not --
- Q. -- other than what you have told me?
- 9 A. No, sir, not that I remember.
- 10 Q. You mentioned something about -- at the
- 11 beginning of the deposition, you mentioned that you had
- a role in training newly promoted officers? 12
- 13 A. Yes.
- 14 Q. Is that with respect to the complaint
- policy, which has been marked as exhibit 12? 15
- 16 A. I believe so, but I -- I believe that I was
- 17 using the new guideline that I told you about that was
- updated in October. 18
- 19 Q. Okav.
- 20 A. So it's a little newer than this one. That
- 21 was used in an NPO class for captains that occurred in
- 22 March. There was --
- 23 Q. March of 2019?
- 24 A. 2019? Yes.
- 25 Q. Okay. Do you know if exhibit 12 had been



Pagess 158..161 Page 158

presented to -- presented in newly promoted officer

2 training prior to March of 2019?

3 A. I believe it has been in NPOs, but not by

myself, by the previous person that was in charge of

what was called staff services before it was

professional standards. They went out with HR to

present both topics at the same time, HR topics and

staff services, complaints.

Q. Who was that person?

10 A. I believe that was chief McLeod.

Q. Okay. Any training on exhibit 12 was 11

presented by chief McLeod prior to March of 2019? 12

13 A. Well, not on this particular exhibit,

14 because I was speaking in terms of when she was in

charge of the office. That was before 2018.

16 Q. Okay.

17 A. So I have been in charge of the office since

then. So prior versions of the complaint guideline 18

19 were presented by the person in charge of the staff

20

21 Sorry for the confusion.

22 Q. No. That's fine. Did you only train

23 captains on the policy?

24 A. There was also a senior captains' course,

25 NPO course scheduled in May.

Page 160 says employees confronted with serious complaints that

2 cannot be resolved immediately, that allege

discrimination, retaliation, or harassment shall

instruct the complaining party to forward their

5 complaint to the office of inspector general.

6 Is that right?

7 A. Yes.

Q. The paragraph uses the term serious 8

complaints. Do you see that? 9

10 A. Yes.

14

11 Q. Has the City provided any specialized

training as to what constitutes a serious complaint

13 under this policy?

A. I don't know that they provided training

that specifically ties the word serious to training,

16 but when HR has gone out to speak on issues such as

17 discrimination and retaliation, I believe the message

is pushed across that those are serious allegations and 18

19 anything that involves those, but to specifically say serious and then have a list of what is serious, I am 20

21 not familiar with that.

22 Q. Okay. The policy also uses the term

23 discrimination and retaliation. Do you see that?

24 A. Yes.

Page 159

25 Q. Do you know if there has been any

Page 161

1 Q. Of 2019?

2 A. Yes.

Q. Did that go forward? 3

4 A. I am sorry?

5 Q. Did that go forward?

6 A. No, sir.

7 HR and myself were on the way to the

academy to teach the courses and that particular day

those senior captains were -- received notifications 9

that they were being demoted by the City. 10

11 And so they were getting phone calls

from their spouses at home saying that they received a 12

13 letter in the mail they are being demoted. This

particular training was specific for senior captain 14

15 training.

16 So we opted not to teach the course

17 that particular day. We are attempting to try to

reschedule that training. Once these members leave the

academy, they go to different stations and different

shifts. There is a difficulty there to bring the 20

particular group back together. And there is one more 21

22 captains, NPO scheduled for October 9th where I am

23 supposed to go to the academy.

24 Q. If we look at the complaint policy, on

page 3 of the complaint policy under section 601B, it

1 specialized training as to what constitutes a complaint

2 that alleges discrimination under this policy?

3 A. Specific training, no, but we have a

checkoff form if someone does happen to file a

5 complaint with us, where they have options to choose

6 checkboxes if they feel there was discrimination

7 involved, retaliation, or any type of harassment.

8 Once those boxes are checked, we

forward those cases to OIG, because the members there

have the specialized training to deal with those types 10

11 of cases.

9

15

21

Q. When you say us, you are referring to the 12

13 office of professional standards?

14 A. Yes, sir.

Q. Formerly staff services?

16 A. Yes, sir.

Q. Okay. Would your answer be the same if I 17

asked you about training with respect to what

19 constitutes a complaint that alleges retaliation?

20 A. Yes.

Q. And would your answer be the same if I asked

22 you about training with respect to what constitutes a

23 complaint that alleges harassment?

24 A. Yes.

25 MR. MONTEIRO: All right, chief. Those



Case 4:18-cv-00644 Document 64-4 Filed on 11/18/19 in TXSD Page 8 of 14 Pagess 162..165

	Allieuo Martinez, II Fagess 102103					
1 are	Page 162 all the questions I have for you.	1	Page 164 true and correct, except as noted herein.			
2	I will turn it over to Mr. Capodice,	2				
3 see	if he has anything to follow up.	3	ALFREDO MARTINEZ, II			
4	MR. CAPODICE: I don't have any	4				
5 que	estions.	5	THE STATE OF)			
6	MS. COHEN: We will reserve for trial.	6	COUNTY OF)			
7	W.C. COLIETT. WE WIII 1000170 for that.	7	Before me,, on this day personally appeared ALFREDO MARTINEZ, II, known to			
8		8	me (or proved to me under oath through)			
9			(description of identity card or other document) to be			
		9	the person whose name is subscribed to the foregoing			
10			instrument and acknowledged to me that they executed the			
11		10	same for the purposes and consideration therein expressed.			
12		11	c.ip. cosca.			
13			Given under my hand and seal of office this			
14		12	day of,			
15		13				
16		14	NOTARY PUBLIC IN AND FOR			
17		15	THE STATE OF			
18		16				
19		17				
20		18				
21		20				
22		21				
23		22				
24		23				
25		25				
	Page 163					
1	CORRECTIONS AND SIGNATURE	1	UNITED STATES DISTRICT COURT			
	CORRECTIONS AND SIGNATURE					
2 PAGE	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	2	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION			
2 PAGE	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF :			
2 PAGE 3 4	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	2	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION			
2 PAGE 3 4 5	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	2 3	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF :			
2 PAGE 3 4 5 6	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	2 3	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : :			
2 PAGE 3 4 5 6 7	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	2 3 4	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : :			
2 PAGE 3 5 6 7 8	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	2 3	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : 'S VS. : CIVIL ACTION NO. 4:18-CV-00644 CITY OF HOUSTON :			
2 PAGE 3 4 5 6 7 8 9	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : 'S VS. : CIVIL ACTION NO. 4:18-CV-00644 CITY OF HOUSTON :			
2 PAGE 3 5 6 7 8 9 10	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : : VS. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND :			
2 PAGE 3 4 5 6 8 9 10 11	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : : VS. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND :			
2 PAGE 3 4 5 6 7 8 9 10 11	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : : VS. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : VS. : :			
2 PAGE 3 5 6 7 8 9 10 11 12	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : : VS. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : :			
2 PAGE 3 4 5 6 7 8 9 10 11 12 13	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : : VS. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : VS. : :			
2 PAGE 3 4 5 6 7 8 9 10 11 12 13 14	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : US. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : US. : : CITY OF HOUSTON :			
2 PAGE 3 4 5 6 7 8 9 10 11 12 13 14 15	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8 9 10 11 12 13	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : US. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : US. : CITY OF HOUSTON : REPORTER'S CERTIFICATION DEPOSITION OF ALFREDO MARTINEZ, II VOLUME 2			
2 PAGE 3 4 5 6 7 8 9 10 11 12 13 14 15 16	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8 9 10 11 12 13 14	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : US. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : US. : CITY OF HOUSTON : REPORTER'S CERTIFICATION DEPOSITION OF ALFREDO MARTINEZ, II			
2 PAGE 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8 9 10 11 12 13	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : US. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : US. : CITY OF HOUSTON : REPORTER'S CERTIFICATION DEPOSITION OF ALFREDO MARTINEZ, II VOLUME 2			
2 PAGE 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : : VS. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : VS. : CITY OF HOUSTON : REPORTER'S CERTIFICATION DEPOSITION OF ALFREDO MARTINEZ, II VOLUME 2 September 16, 2019			
2 PAGE 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : US. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : US. : CITY OF HOUSTON : REPORTER'S CERTIFICATION DEPOSITION OF ALFREDO MARTINEZ, II VOLUME 2 September 16, 2019 I, Craig Michael Bechtel, Certified Shorthand Reporter in and for the State of Texas, hereby certify to the following:			
2 PAGE 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : US. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : US. : CITY OF HOUSTON : REPORTER'S CERTIFICATION DEPOSITION OF ALFREDO MARTINEZ, II VOLUME 2 September 16, 2019 I, Craig Michael Bechtel, Certified Shorthand Reporter in and for the State of Texas, hereby certify to the following: That the witness, ALFREDO MARTINEZ, II, was duly			
2 PAGE 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : US. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : US. : CITY OF HOUSTON : REPORTER'S CERTIFICATION DEPOSITION OF ALFREDO MARTINEZ, II VOLUME 2 September 16, 2019 I, Craig Michael Bechtel, Certified Shorthand Reporter in and for the State of Texas, hereby certify to the following: That the witness, ALFREDO MARTINEZ, II, was duly sworn by the officer and that the transcript of the oral			
2 PAGE 3	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : US. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : US. : CITY OF HOUSTON : REPORTER'S CERTIFICATION DEPOSITION OF ALFREDO MARTINEZ, II VOLUME 2 September 16, 2019 I, Craig Michael Bechtel, Certified Shorthand Reporter in and for the State of Texas, hereby certify to the following: That the witness, ALFREDO MARTINEZ, II, was duly			
2 PAGE 3	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	UNITED STATES DISTRICT COURT FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : US. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : US. : CITY OF HOUSTON : REPORTER'S CERTIFICATION DEPOSITION OF ALFREDO MARTINEZ, II VOLUME 2 September 16, 2019 I, Craig Michael Bechtel, Certified Shorthand Reporter in and for the State of Texas, hereby certify to the following: That the witness, ALFREDO MARTINEZ, II, was duly sworn by the officer and that the transcript of the oral deposition is a true record of the testimony given by			
2 PAGE 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 20 21 22 23 24 I,	CORRECTIONS AND SIGNATURE LINE CHANGE REASON	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	FOR THE SOUTHERN DISTRICT OF TEXAS HOUSTON DIVISION UNITED STATES OF : AMERICA : : VS. : CIVIL ACTION NO. 4:18-CV-00644 : CITY OF HOUSTON : JANE DRAYCOTT AND : PAULA KEYES : : CITY OF HOUSTON : REPORTER'S CERTIFICATION DEPOSITION OF ALFREDO MARTINEZ, II VOLUME 2 September 16, 2019 I, Craig Michael Bechtel, Certified Shorthand Reporter in and for the State of Texas, hereby certify to the following: That the witness, ALFREDO MARTINEZ, II, was duly sworn by the officer and that the transcript of the oral deposition is a true record of the testimony given by			



```
Page 166
 1
            That the deposition transcript was submitted on
 2
                         _ to the witness or to the attorney
3
    for the witness for examination, signature and return to
 4
           That the amount of time used by each party at the
 6
    deposition is as follows:
 7
           Mr. Jeremy Monteiro - 00:25
 8
           That pursuant to information given to the
 9
    deposition officer at the time said testimony was taken,
1.0
    the following includes counsel for all parties of
11
    record:
12
       COUNSEL FOR PLAINTIFF UNITED STATES OF AMERICA:
           Mr. Jeremy P. Monteiro
13
           Mr. Hector F. Ruiz, Jr.
           U.S. Department of Justice
14
           Civil Rights Division
            601 D Street, NW, Room 4500
            Washington, DC 20004
15
           hector.ruiz@usdoj.gov
16
            jeremy.monteiro@usdoj.gov
17
                    and
18
            Ms. Elizabeth F. Karpati
            U.S. Department of Justice
19
            Southern District of Texas
           1000 Louisiana, Suite 2300
20
           Houston, Texas 77002
           713-567-9767
21
           elizabeth.karpati@usdoi.gov
22
       COUNSEL FOR PLAINTIFFS JANE DRAYCOTT AND PAULA KEYES:
           Mr. Dwain Capodice
23
            Ahmad & Capodice
            24900 Pitkin, Suite 300
24
            The Woodlands, Texas 77386
            832-767-3207
25
           dcapodice@ahmad-capodice.com
                                                       Page 167
1
       COUNSEL FOR DEFENDANT:
           Ms. Marjorie L. Cohen
2
           City of Houston Legal Department
           900 Bagby, 3rd Floor
 3
           Houston, Texas 77002
            832-393-6457
 4
            marjorie.cohen@houstontx.gov
 5
            I further certify that I am neither counsel for,
    related to, nor employed by any of the parties or
 6
    attorneys in the action in which this proceeding was
    taken, and further that I am not financially or
 9
    otherwise interested in the outcome of the action.
10
           Further certification requirements will be
11
    certified to after they have occurred.
12
           Certified to by me this 1st day of
13
    October, 2019.
14
15
16
17
18
            Lexita
            Firm Registration No. 95
19
            13101 Northwest Freeway, Suite 210
            Houston, Texas 77040
20
            888-893-3767
            Expiration: 10-31-21
21
22
23
24
25
```

	Airicao Martinoz, II	3 mack. 1complaints	
Exhibits	9:25 153:18 9th 159:22	brought 153:15 155:23	
		С	
Martinez Exh 021 143:14 153:19, 22 154:1,23	A	called 155:21 158:5	
1	a.m. 153:18	calls 159:11	
	ability 151:14	capacity 147:15	
1 146:13 154:14	academy 148:3 152:25 155:23	Capodice 162:2,4	
1-04 155:3	159:8,19,23	captain 159:14	
10 154:7	access 149:19	captains 157:21 158:23 159:9,22	
100 151:19	accidents 156:3	captains' 158:24	
12 149:2 150:2 151:8,21 152:17	accurate 146:24	cases 161:9,11	
155:9,14 157:15,25 158:11	added 154:10	certainty 151:19	
1st 149:6,9	additional 153:1	chance 146:19	
2	advise 148:14	CHANGE 163:2	
	affect 151:4	charge 158:4,15,17,19	
2 150:7 152:20 153:10,14,22 154:3	affix 163:25	charged 153:3	
155:2	ALFREDO 146:1 163:24	check 149:22	
2018 146:23 147:11 149:6,9,24 157:2 158:15	allegations 160:18	checkboxes 161:6	
2019 156:19,22 157:23,24 158:2,12	allege 160:2	checked 161:8	
159:1	alleges 161:2,19,23	checkoff 161:4	
2020 156:13	amended 146:14	chief 146:5 147:15 155:20,21 156:25	
21 153:19,22 154:1,23	application 152:12	158:10,12 161:25	
	assessed 151:21	choose 151:1 152:7,8 161:5	
	assigned 152:25	choosing 151:3	
3 159:25	attempting 159:17	citizen 154:22,25 155:4,10	
30(b)6 146:15	attention 146:16	citizens' 154:15	
	August 149:6,9	City 146:15 150:3 159:10 160:11	
5	В	City's 146:9,22 147:2,7	
ED 440.47	В	civil 146:14	
5B 146:17	back 159:21	class 151:15 157:21	
6	began 155:21	COHEN 162:6	
	begin 156:12	committee 151:1	
601B 159:25	beginning 157:11	competitive 151:24	
8	biannual 150:10 155:21 156:11,16,	complaining 160:4	
.	23 157:1	complaint 146:23 147:2,8,11,22 148:9 149:1,4,5,21 151:6,16,21 153:9,24 154:8 155:4,18 156:2,9,23 157:3,5,14 158:18 159:24,25 160:5,	
8 146:16	books 151:3		
	bottom 149:6		
9	boxes 161:8	12 161:1,5,19,23	
9:24 153:18	bring 159:20	complaints 149:24 154:15,22,25 155:3,8,10 158:8 160:1,9	
VIET 100.10			

completed 147:20

concerns 150:13 156:6

conduct 156:17

conducts 155:13 confronted 160:1

confusion 158:21

constitutes 160:12 161:1,19,22

continuation 146:8

continue 154:13,17

copy 148:25

correct 149:6 155:10

CORRECTIONS 163:1

courses 148:2,4 159:8

court 151:15

create 152:9

current 149:23

D

date 149:5,10,17 153:11 154:9,20,21

dated 149:24

day 159:8,17

deal 161:10

dealing 156:7

deals 155:10

defendant 146:15

demoted 159:10,13

department 149:16 155:22

depending 152:1

deposed 146:22

deposition 146:8,13,15 149:2

157:11 163:25

designated 146:9

desktop 148:12 149:11,15,18,21,

23,25

difficulty 159:20

direct 146:16

discrimination 156:8 160:3,17,23

161:2.6

dissemination 146:22 148:11,16

document 149:3 154:2,18

documents 153:15,25

duly 146:2

Ε

effect 150:2

effective 149:14 157:4

employees 160:1

encompasses 153:23

engineer 151:14

estimate 149:20

evaluation 154:19

exam 151:2,7,22,23 152:9

EXAMINATION 146:3

exams 150:6,23,25 151:5,9,24

152:17

exhibit 146:13 149:2 150:2 151:8,21 152:17 153:19,22 154:1,23 155:9,14

157:15,25 158:11,13

existed 156:24

explain 150:23 153:25 155:18

exposure 150:6,22 152:1

F

fact 151:18

familiar 155:15 160:21

federal 146:14

feel 161:6

file 161:4

filed 155:8

final 155:16 156:5

fine 158:22

fire 149:16 152:25 153:4 155:20,22,

23 156:25

firefighter 152:24 154:3,5,24

155:13

firefighters 150:7

firefighters' 151:20 152:11,20

focus 154:23 155:5

follow 162:3

foregoing 163:24

form 161:4

format 155:15

forward 159:3,5 160:4 161:9

G

general 148:13 160:5

give 148:25

Good 146:5,6

grade 153:14 154:19

graduates 152:24

grievances 156:3

ground 153:4

group 159:21

guideline 148:12 149:4,5,23 151:6 153:24 154:6,8,10,14 155:6,18

157:17 158:18

guidelines 148:15 151:3,16 153:5,

8,9 154:4,7 156:2

Н

happen 153:9 156:18 161:4

harassment 156:7 160:3 161:7,23

higher 151:15

home 159:12

hour's 156:2

hours' 155:24

Houston 146:16

HR 150:12 156:6 158:6,7 159:7

160:16

ī

identify 149:3

II 146:1 163:24

immediately 160:2

implementation 146:23

implemented 156:25

included 156:23

information 152:13

informed 149:18

initial 156:1



initially 157:4 inspector 160:5

instruct 160:4

involved 147:14 161:7

involves 160:19 issued 149:8,15 issues 155:7 160:16

J

January 148:13 149:25 150:15 156:12,13,20

job 152:7

Κ

knowing 155:6,7

knowledge 147:10,13 151:21 152:5,11,14 153:13 155:14

L

leave 159:18 letter 159:13 levels 151:5

list 151:9 160:20

listed 149:18 lists 154:4,6

M

mail 159:13 **make** 147:24

March 157:22,23 158:2,12

marked 146:13 149:2 153:19,21

157:15

Martinez 146:1,5 163:24

material 151:2,25 materials 152:8 Mcleod 158:10,12

meant 150:23 member 152:1 153:7,11 154:11

155:22

members 148:14 151:25 159:18

161:9

membership 150:13

memory 151:12

mentioned 150:21 152:19 157:10,

11

message 160:17

mind 150:19

MONTEIRO 146:4 153:17,20

161:25

month 146:8,21 149:3

months 153:2 morning 146:5,6 motor 156:3

move 153:6

Ν

named 155:4

newer 157:20

newly 148:6,19 157:12 158:1

notice 146:14

notifications 159:9

NPO 148:2,4,8 157:21 158:25

159:22

NPOS 158:3

number 146:10

0

occurred 157:21

October 149:24 157:18 159:22

office 158:15,17 160:5 161:13

officer 148:6,19 158:1

officers 157:12

OIG 161:9

operations 153:5

operator 151:14

opted 159:16

options 161:5

order 148:13 153:6

Ρ

paperwork 153:14 154:3 155:2

paragraph 160:8

part 152:15 155:9

participated 148:17

party 160:4 Pena 155:21

percent 151:19

person 147:19 158:4,9,19

personal 147:10,12,23

personally 147:14 148:3

phase 150:7 152:20 153:3,6,7,10, 14,22 154:3,5 155:2

phases 153:2,3

phone 159:11

place 154:9,19 157:1

plaintiff's 146:14

planned 155:17

plugged 154:20

policies 151:3

policy 146:23 147:2,8,11,16,22 148:1,10,20,23 149:1,8,14,21 150:4, 8,11 152:5,12 153:11,13 155:3 156:23 157:6,15 158:23 159:24,25

160:13,22 161:2

position 151:4,14

positions 151:11,13,15

posted 148:12 149:11,15,21

precedence 156:8

prepared 147:6 150:25

present 158:7

presented 150:13,16 155:7 158:1,

12,19

pretty 151:24

previous 158:4

previously 146:12,21,22 149:2

prior 156:15,22 158:2,12,18

probationary 147:18 150:6 152:20

153:1 154:3,24 155:13

procedure 146:15



procedures 151:4 **professional** 158:6 161:13 promoted 148:6,19 157:12 158:1

promotional 150:6,23,25 151:7,9,

22 152:16

provide 147:21 148:3 152:17

provided 147:11,16 148:9,18 150:3 157:5 160:11.14

pushed 150:11 160:18

put 151:1

Q

question 151:23 154:12 questions 152:3,7,8 162:1,5

quiz 154:19

R

read 146:18 148:14 151:25 163:24

reading 151:2,9 readings 151:6 ready 146:20

reason 155:4 163:2

receive 155:24

received 147:25 148:22 159:9,12

recess 153:18 record 153:17 reference 154:22 referring 161:12

regard 147:15

remember 157:9

representative 146:9 147:7

required 151:6 reschedule 159:18

rescheduled 150:14

reserve 162:6 resolved 160:2

respect 147:22,25 148:9,19,22 150:3,22 152:17 155:17 157:5,14

161:18.22

respond 154:25

retaliation 160:3.17.23 161:7.19

retest 154:20 **review** 146:19

reviewed 153:12 154:5,7,10

reviews 153:11 ride 151:15

role 157:12

rule 146:14

S

Samuel 155:21 schedule 156:5

scheduled 150:10 156:17 158:25

159:22

section 154:6 159:25

semester 150:12 156:11

senior 158:24 159:9,14

sense 148:16

services 158:5,8,20 161:15

session 150:15

set 156:12 **setup** 156:1

shifts 159:20

show 146:12 153:7 showing 149:1 153:21

signature 163:1,25

sir 146:25 147:3 148:7 151:10,19 152:22 157:9 159:6 161:14.16

sound 146:24

sources 152:9

speak 160:16

speaking 158:14

specialized 160:11 161:1,10

specific 148:21 159:14 161:3

specifically 160:15,19

split 153:2

spouses 159:12

staff 147:20 158:5.8.19 161:15

standards 158:6 161:13

started 156:20

starts 150:15

station 152:25

stations 159:19

status 153:1

strike 150:21 156:15

submitting 148:17

subtopic 146:17

supervisor 153:12 154:11 155:13

supervisory 151:5,13,15 supposed 156:17 159:23

sworn 146:2

Т

talked 148:5

talking 147:1 154:14

tasks 153:4 154:4

taught 153:4 156:7

teach 148:3 159:8,16

teaching 156:2

ten 151:25

term 160:8,22

terms 150:5 158:14

test 152:3,4,5,6,11 153:14 155:15

tested 150:8 153:13 testified 146:2 153:22

testify 147:6

testing 152:2 153:10,23 154:3

155:12

tests 152:14

thing 155:16

things 156:3,7

ties 160:15

time 148:5 158:7

times 152:1

today 147:1,8 153:16

told 155:16 156:10 157:8,17

topic 147:18

topics 146:10 147:17 155:25 158:7

train 158:22

trained 150:8 **training** 147:2,7,11,15,18,21,23,25 148:4,6,8,9,18,19,21,22 150:3,5,7,11 152:17,20 154:24 155:17,22,24 156:11,17,23 157:5,12 158:2,11 159:14,15,18 160:12,14,15 161:1,3, 10,18,22 **trial** 162:6 turn 162:2 **turned** 148:11 **type** 161:7 **types** 161:10 typically 151:12 152:4 U understand 146:7 147:4,24 understanding 153:7,23 155:5 **updated** 148:12,15 155:2 157:18 ٧ vehicle 156:3 version 149:25 **versions** 158:18 W **ways** 152:16 word 152:14,15 160:15 worth 155:24 156:2 **writers** 152:6 Υ **year** 148:14 150:1 156:19,21

LEXITAS